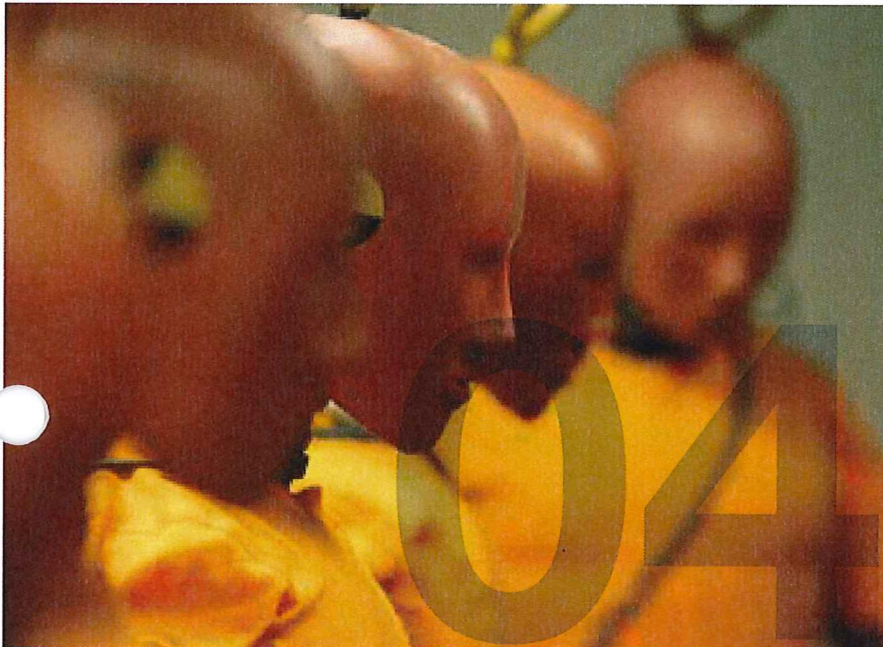


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Annual Report 2004

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Selected Financial Data

(Dollars in millions, except per share data)	2004	2003	2002	2001 ¹⁾	2001 ¹⁾²⁾	2000	2000 ²⁾
Sales and Income							
Net sales	\$6,144	\$5,301	\$4,443	\$3,991		\$4,116	
Operating income	513	427	323	182	\$233	340	\$389
Income before income taxes	485	397	279	125	176	291	340
Net income	326	268	176	53	105	169	218
Financial Position							
Current assets excluding cash	1,962	1,822	1,518	1,350		1,312	
Property, plant and equipment	1,160	1,052	917	845		867	
Intangible assets (primarily goodwill)	1,709	1,710	1,690	1,685		1,739	
Non-interest bearing liabilities	1,678	1,493	1,290	1,058		1,111	
Capital employed	3,236	3,187	2,924	2,917		2,919	
Net debt	599	785	864	1,023		1,009	
Shareholders' equity	2,636	2,402	2,060	1,894		1,910	
Total assets	5,354	4,931	4,356	4,086		4,134	
Long-term debt	667	846	843	1,037		737	
Per share data							
Earnings per share (US\$) ³⁾	3.46	2.81	1.79	.54	1.07	1.67	2.16
Equity per share (US\$)	28.66	25.31	21.39	19.32		19.49	
Cash dividends declared per share (US\$)	.75	.54	.44	.44		.44	
Number of shares outstanding (million) ⁴⁾	92.0	94.9	96.3	98.0		97.8	
Ratios							
Gross margin (%)	19.9	18.9	18.1	16.6	16.6	19.1	
Operating margin (%)	8.4	8.1	7.3	4.5	5.8	8.2	9.5
Pretax margin (%)	7.9	7.5	6.3	3.1	4.4	7.1	8.3
Return on capital employed (%)	16	14	11	6	8	12	14
Return on shareholders' equity (%)	13	12	9	3	6	9	11
Equity ratio (%)	49	49	47	46		46	
Net debt to capitalization (%)	18	24	29	35		34	
Days receivables outstanding	73	77	78	79		76	
Days inventory outstanding	31	31	31	32		31	
Other data							
Airbag sales ⁵⁾	4,028	3,608	3,160	2,817		2,934	
Seat belt sales ⁶⁾	2,116	1,693	1,283	1,174		1,182	
Net cash provided by operating activities	680	529	509	266		266	
Capital expenditures	324	258	228	248		235	
Net cash used in investing activities	(303)	(275)	(240)	(270)		(428)	
Net cash provided by (used in) financing activities	(261)	(273)	(257)	10		131	
Number of employees, December 31	34,500	32,100	30,100	28,300		28,000	

1) In 2001, Unusual items reduced gross profit by \$46.1 million, income before taxes by \$65.3 million, net income by \$46.8 million and earnings per share by \$.48 (see Note 10 for further details.)

2) Adjusted for the effect of the accounting principle FAS-142.

3) The differences between basic and dilutive per share amounts do not exceed one cent for any year (see "Number of Shares" on page 55.)

4) At year end, net of treasury shares.

5) Incl. Steering Wheels, Electronics, Inflators and Initiators.

6) Incl. Seats components.